



CURRICULUM VITAE

Dr. Sybille Reichert

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Personal Data

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Born: 4 February 1965, Flensburg, Germany

Professional Experience

Since 09/ 2016 Director of *Reichert Consulting: Policy and Strategy Development in Higher Education*, independent consultancy (founded 2004) specialising in international analyses of developments in higher education, research and innovation systems as well as strategy and organisational development for universities (for services and previous mandates see below, under 2004 - 2013).

Since 2017 Head of the Scientific Advisory Board (SAB) of the Université de Lyon, the SAB advises the consortium of universities and research institutes in Lyon on their common strategic development, in particular international research and recruiting strategies, in view of imminent merger into a larger international research university.

Since 2016 Member of the Österreichischer Wissenschaftsrat (Austrian Science Council, advising the Austrian Government on higher education and research system development).

2013 – 2016 Chancellor of the Friedrich-Alexander-Universität Erlangen-Nürnberg: Member of the Executive Board, CFO and COO responsible for finances, infrastructure, services, administration. Highlights of mandate include removing structural budget deficit, successful lobbying for more than 400 million worth of infrastructural investments, introducing systematic personnel development for administrative and management staff, incl. internationalising administrative services.

Since 2004 Founding Director of *Reichert Consulting: Policy and Strategy Development in Higher Education*

- University-relevant policy and trend analyses in higher education, research and innovation systems, with an international comparative perspective
- International benchmarking studies of institutional development processes
- Policy development for higher education organisations (ministries, rectors conferences, science and research councils, international organisations)
- Strategy development for higher education institutions and knowledge regions (profile, cluster policies, personnel and qualification profiles, infrastructural development)
- Coaching of organisational development / change management processes
- Strategy development and coaching of internationalisation at higher education institutions or systems (goal-setting, benchmarking, definition of organisational needs, resource estimates, implementation plans, change management)
- Institutional evaluations and quality audits at central and de-central level

Mandates:

- Academic Cooperation Association (ACA)
- Academic and Professional Programs for the Americas (LASPAU)
- Bundesministerium für Bildung, Wissenschaft und Forschung (Feder. Ministry for Science), Austria
- DAAD (German Academic Exchange)
- European University Association (EUA)
- European Commission: DG Education and Culture, DG Research, Joint Research Center
- ETH Zürich
- Freie Universität Berlin
- Friedrich-Alexander Universität Erlangen-Nürnberg
- Greater Zurich Area
- Hochschule München (University of Applied Sciences)
- Humboldt Universität Berlin
- Jacobs University Bremen
- League of European Research Universities (LERU)
- Lumina Foundation, USA
- Modul University Vienna
- Norwegian University of Science and Technology (NTNU)
- Protestant University of Ruanda
- Romanian Ministry of Education and Research
- Slovak Ministry of Education and Rectors Conference
- Stifterverband für die Deutsche Wissenschaft
- Stiftung Bremer Wertpapierbörse
- Swiss State Secretariat for Education and Research (SBF)
- Swiss Science and Technology Council (SWTR)
- Technical University of Darmstadt
- Technical University Dublin
- Tohoku University, Japan
- Trinity College Dublin
- Universidad Autonoma de Madrid
- Universidad de Barcelona
- Universität Basel
- Universität Bern
- Universität Bielefeld
- Universität Bremen
- Universität Konstanz
- Université de Lausanne
- Université de Lyon
- Universität Münster
- Johannes-Gutenberg Universität Mainz
- Universität Stuttgart
- Universität Würzburg

2002 – 2004: Head of strategic development, office of the Vice President Planning and Logistics at **ETH Zürich**, Switzerland

- designed, analysed and organised strategic planning between departments and central administration, with a focus on developing synergies and common goals across disciplinary boundaries.
- developed instruments which facilitated the establishment of institutional thematic scientific platforms in view of enhanced visibility and profile of the institution in key strategic areas.
- launched an institutional marketing initiative.

- helped to develop strategic planning as a two-stream process of bottom-up genesis of ideas and top-down coordination, incentive design and priority setting.

2000-2001 Strategic Consultant for the Humboldt University Berlin

- helped launch strategic review and office at the HU Berlin for new presidency.
- relaunched the institutional reform project of the Volkswagen Stiftung (recruitment reform, quality assurance, performance-based funding).

1999 Researcher for the Science Expert Council (*Expertenrates beim Ministerium für Wissenschaft und Forschung Nordrhein-Westfalen*) evaluating the structural and strategic development of the Northrhine-Westfalian Universities.

Organiser of the Annual German Philosophy Conference (XVIII. Deutschen Kongresses für Philosophie, "Die Zukunft des Wissens") with 700 participants.

1998 Member of the structural reform commission of the University of Konstanz.

1994 – '97 Higher Education Analyst and Consultant for the European Commission
Evaluation and restructuring of European cooperation programmes (Erasmus, EC/US cooperation).

Professional Service and Affiliations

- Member of the Expert Advisory Group of the DAAD-Nuffic-British Council Project SHARE (European Union Support for Higher Education in the ASEAN Region), 2021-23.
- Member of the Steering Committee on European Knowledge Ecosystems in the New ERA, 2021-22.
- Member on the External Quality Board of the Aurora European Universities Alliance, since 2021.
- Chair of the *Scientific Advisory Board* of the Université de Lyon (2017-2020).
- Chair of the Accreditation Committee for the Institutional Accreditation of the Central European University in Austria, 2019.
- Member of the Austrian Science Council (*Österreichischer Wissenschaftsrat*) (since 2016).
- Member of the Advisory Board of the Catalan Research and Innovation Council, Barcelona (2009-2011).
- Senior Advisor to the *European University Association*, Brussels (2003-2010).
- Member of the Advisory Board of the Science Forum of the University of Konstanz (*Konstanzer Wissenschaftsforum*) (2008-2012)
- Visiting Scholar at the *Center of International Higher Education* (CIHE, dir. Prof. P. Altbach), Boston, USA (2009)
- Member of the Expert Pool of the *Institutional Evaluation Programme* of the EUA (regular evaluations of universities' strategic processes and change capacity as well as internal quality culture and methods of quality enhancement).

Education and Training

- 1994 Trainee at the **European Commission**, Brussels, "Task Force of Human Resources" (since 1998 „General Directorate for Education and Culture“)
- 1994 Ph.D. in Comparative Literature, **Yale University**, New Haven, USA
- 1988 – 1993 PhD Programme in Comparative Literature, Yale University
Dissertation Fellowship, Yale University, 1992-93.
- 1990 M. Phil. in Comparative Literature, **Yale University**, New Haven, USA
Graduate Fellowship of the **Fulbright-Commission**, 1988–89.
Tuition waiver by Yale University, 1988-93.
- 1986 - 1988 Bachelor-level studies of Philosophy and English Literature at the **University of Heidelberg**, Admission to Master Exams (Zulassung zur Magisterprüfung), comparable to Bachelor level, GPA: 1,2 on a scale from 1 (best) to 6 ;
Merit Fellowship of the **Institut für Begabtenförderung der Konrad-Adenauer-Stiftung**.
- 1984 - 1986 *Candidature* in Philosophy at the **Facultés Universitaires Saint Louis**, (affiliated College of the Université Catholique de Louvain) Brussels, Belgium, summa cum laude.
- 1984 *Abitur* **Amos-Comenius-Gymnasium**, Bonn-Bad Godesberg, (Grade point average 1,2 on a scale from 1 (best) to 6, best student of the year)

Languages

German	Native
English	Near native
French	Excellent
Spanish	Intermediate
Persian	Intermediate
Latin	Intermediate (“Großes Latinum”)

Consulting Mandates: *(in reverse chronological order)*

1. Regional impact assessment of cooperation structures of TU Dublin and University College Dublin in new cooperative regional innovation structures, 2021/22.
2. Human Resource Strategy for Modul University Vienna, 2021.
3. Strategy Development for TU Dresden, 2021.
4. Comparative study on regional cooperation structures of higher education institutions in Bremen vs. best practice in Europe, 2020.
5. Strategy development for the Faculty of Economics and Business at University of Würzburg, 2020.
6. Strategy consulting and study of Jacobs University Bremen's regional cooperation opportunities (for Jacobs University, 2020.
7. Review of the role of higher education institutions in the regional innovation system of Lower Austria, 2020.
8. Accreditation of the Central European University in Austria (Chair of Accreditation Committee), 2019.
9. Evaluation of the Faculty of Law, Criminal Sciences and Public Administration, Université de Lausanne, 2019.
10. European comparative study of the *Role of Universities in Regional Innovation Ecosystems* for the European University Association, 2017 –2019.
11. Strategy development for the Medical School of the University of Münster, 2017 –2018.
12. Strategy development for the Business School of the University Erlangen-Nürnberg, 2019.
13. Strategy development for the City of Nuremberg in view of the foundation of a new public University of Technology in Nuremberg, 2017 – 2018.
14. Evaluation of the international Master programmes *Educational Quality in Developing Countries*, Universität Bamberg und Protestant University of Rwanda, 2017.
15. Fact-Finding Mission for the German Academic Exchange in Tunisia in view of developing a new programme to strengthen employment-oriented higher education and training in Africa, 2017.
16. Strategy Consulting for the Université de Lyon, in particular regarding human resource policy and recruitment processes, 2016 - 2017.
17. Moderation of strategy workshops for the University of Applied Sciences Munich, in cooperation with PricewaterhouseCoopers (higher education unit), in the framework of the development of a research and innovation strategy „Innovative Hochschule“, 2016.
18. Evaluation of the Academic Cooperation Association: Analysis of the role and perspectives of the European Member Organisation (Association of national Agencies for international exchange such as DAAD, British Council, Nuffic etc.) facing changing conditions in European Higher Education, chair of the evaluation team of EUA Solutions, the Consulting Service of the European University Association, 2016.
19. Programme Audit of the Federal Ministry of Education and Research programme „Performance Assessment in Scientific Research and Higher Education“, mandate by the Federal Ministry of Education and Research BMBF, 2016.
20. Development of an Internationalisation Strategy and Action Plan and a Research Quality Evaluation programme (at Faculty-Level), mandate by University of Erlangen-Nürnberg, 2011 - 2014.
21. Study on new organisational forms of internal differentiation at German higher education institutions (“Jenseits der Fakultäten: Zur neuen Binnendifferenzierung an deutschen Hochschulen”) for the *Stifterverband für die Deutsche Wissenschaft*, 2011-2012.

22. Institutional evaluation of institutional structures and governance at University of Stuttgart, 2011.
23. Strategy coaching for the Johannes-Gutenberg Universität Mainz, 2009-2011.
24. Institutional evaluation of institutional structures and governance at Universität Stuttgart, 2011.
25. Policy development support for the Swiss Science and Technology Council (Schweizer Wissenschafts- und Technologierat) on new approaches to evaluation and performance assessment incl. review of existing research on their effects on higher education institutions, 2010 and 2012.
http://www.swir.ch/images/stories/pdf/de/leistungsmessung_und_qualittssicherung_3_2013.pdf
26. Institutional evaluation of internationalisation and change capacity at the Tohoku University, Japan, 2009-2010.
27. Study on institutional diversity and differentiation in European Higher Education for the *European University Association* (EUA), 2008 – 2009.
28. Study on coordination and cooperation structures in Swiss Higher Education for the *Swiss Science and Technology Council* (SWTR), 2009.
29. Programme conception for the bi-annual conferences and workshops of the *Konstanz Wissenschaftsforum*, a higher education and research policy public relations platform (University of Konstanz), 2007 – 2009.
30. Evaluation of the cross-faculty trans-disciplinary research platforms as an institutional development instrument for the *Norwegian University of Science and Technology* (NTNU). 2008
31. Sector Report on the Slovak Higher Education System, with special focus on Research Capacity. Mandate by EUA, the *Slovak Ministry of Education and the Slovak Rectors Conference*. 2007 - 08
32. Evaluation and strategy development of the *Swiss Doctoral Programme in Social Anthropology* 2007- 08
33. Evaluation and strategy development for the *League of European Research Universities* (LERU). 2007
34. Mid-term evaluation of the Academic Counselling and Advisory Program (ACAP) at *ETH Zurich*. 2007
35. Development of a strategy for restructuring Doctoral Education at the University of Basel. Mandate by *University of Basel*. 2006 - 2007
36. Benchmarking study of Engineering Education of 8 global universities (“Global Engineering Excellence”). Mandate by *ETH Zürich & TU Darmstadt*, 2006.
37. Assessment and perspectives of Continuing Education at Swiss Universities. Mandate by the *Swiss State Secretariat of Education and Research*, 2006.
38. Comparative study of the role of universities in developing “knowledge regions” in Europe. Mandate by the *European University Association* (EUA), 2006.
39. Strategy Consulting for the University of Bremen, 2006.
40. Development of a marketing strategy for the Knowledge Capital Zürich. Mandate by the *Kanton Zürich, University of Zurich, ETH Zürich*, 2005.
41. Comparative study of Research Strategy Development and Management at European Universities. Mandate by the *European University Association* (EUA), 2005.
42. Development of strategies for transdepartmental themes in the context of a medium term development plan for *ETH Zürich*, 2005.
43. Trends IV and Trends III Studies on the Institutional Implementation of the Bologna Reforms. Mandate by the *European University Association* (EUA), 2003 and 2005.

Invited Talks

(in reverse chronological order)

1. *The Role of Universities in Regional Innovation Ecosystems*, Keynote Vortrag beim *Technological Universities Symposium: University-Employer Partnerships for Digital Competencies*. Dublin, 11. Februar 2020.
2. *Regional Innovation Dynamics*, Keynote at *sTARTUp*, Internationale Start-up Venture Competition der Tartu Universität, 31 January 2020.
3. *Die Rolle der Hochschulen in regionalen Innovationsökosystemen*, Berliner Transferkonferenz, Hochschulallianz für den Mittelstand, Berlin, 29 January 2020.
4. *The Role of Universities in Regional Innovation for Global Challenges*, Keynote at ACA Conference *The Engaged University. Linking the Global and the Local*, Bled (Slovenia), 17 October 2019.
5. *Exzellenzinitiative und ihre systemischen Auswirkungen*, Presentation at *Landesarbeitsgruppe Hochschule Forschung, Technologie der Grünen*, München, 29. September 2019.
6. Reichert, S., *The Role of Universities in Regional Innovation Ecosystems*, Hochschulkonferenz des Bundesministeriums für Bildung, Wissenschaft und Forschung, Wien, 26 June 2019
7. Reichert, S., *The International Dimension of Regional Innovation at Universities*, Keynote at *Social Entrepreneurship and Innovation Workshop*, Aurora University Network Workshop, Grenoble, 28 May 2019
8. Reichert, S., *The Role of Universities in Regional Innovation Ecosystems*, Brussels, 7 March 2019
9. Reichert, S., *The Role of Universities in Regional Innovation Ecosystems*, EUA Leadership Workshop, Aalborg, 1 February 2019
10. Reichert, S., *Universität 2050: Herausforderungen und Entwicklungstrends*, Keynote-Vortrag vor dem Ausschuss Bildung und Gesellschaft der Industriellenvereinigung, Wien, Haus der Industrie, 30 January 2019
11. Reichert, S., *Nurturing Innovation: New Connective Formats of University Development*, Presentation at U4 Leadership Programme, Göttingen, 17 Januar 2019
12. *The Role of Universities in Regional Innovation Ecosystems*, Brussels EUA Advisory Board, 26 November 2018
13. *Die Rolle der Universitäten in regionalen Innovationsystemen*, Plenarvortrag der Jahrestagung zur *Rolle der Hochschulen in der Region* der Arbeitsgemeinschaft der Transferstellen der Bayerischen Hochschulen (TBH), Kloster Banz, 20 November 2018
14. *Qualitätsstandard oder leeres Ritual? Begutachtungen in der Diskussion*, Abschlussplenum der Tagung, Wien, 9 November 2018
15. Podiumsdiskussion der Jahrestagung der AQ Austria *Forschung fördern – Rahmenbedingungen gestalten*, Wien, 27 September 2018
16. *Die „konnektive“ Universität zwischen Ideal und Wirklichkeit*, Workshop Ministry for Education and Science, Vienna, 13 September 2017
17. *University Autonomy and Academic Freedom*, Plenary Presentation, EUA Annual Conference, 7 April 2017
18. *Chancen, Grenzen, Herausforderungen deutscher Universitäten im Exzellenzwettbewerb*, Erlangen, Lions Club Erlangen, 20 March 2017
19. *Institutionelle und politische Bedingungen für Grundlagenforschung*, joint workshop of all Rotary Clubs of Erlangen, 8 March 2017
20. *Berufungsprozesse im internationalen Vergleich*, Keynote presentation for the Strategy-Workshop of the Free University Berlin, 13 January 2017

21. *Developing a Competitive Human Resource Policy for a Research University*, Strategy colloquium of the Steering Committee Université de Lyon, 30 September 2016
22. *Erfolgsfaktoren für die Zusammenführung von Fach- und Wissenschaftsbereichen*, Workshop „NAWI Graz Center of Physics“, Graz, 11 October 2016
23. *Profilbildung und Positionierung von Universitäten im Rahmen der Exzellenzinitiative*, Colloquium *Die Evaluation der deutschen Exzellenzinitiative* der Veranstaltungsreihe „Innovationssysteme im Vergleich“ des Österreichischen BMWF/WWTF / fteval /FWF, Vienna, 3 June 2016
24. *Profilbildung und Positionierung von Universitäten „nach“ der Exzellenzinitiative*, presentation at Price Waterhouse Coopers Expert Colloquium *Deutsches Wissenschaftssystem – quo vadis?* Munich, 20 February 2016
25. *Die Universität der Metropolregion Nürnberg: Hochschulstrategie und Standortentwicklung der FAU*, 7. Bildungskonferenz der Stadt Nürnberg, 19 February 2016
26. *French Higher Education – 2020- An outside view*. Colloque *Quel enseignement supérieur pour la France en 2020 ?* Paris: Université Paris Dauphine, 6 October 2015
27. *Aufbau des Internationalen Marketings an der Friedrich-Alexander-Universität*, Impulsreferat, Bonn: GATE/ DAAD-Kongress 3 July 2015
28. *Die Universität von Morgen – FAU 2015*, key note presentation at „Future workshop“ „Vernetzt“ of the *Agentur für Arbeit*, Erlangen, 23 April 2015
29. *Hochschulmanagement 2015*, key note presentation at the SPD Women’s Day, Erlangen, 8 March 2015
30. *Internationalisierung in der Verwaltung*, Impulsreferat Hochschulrektorenkonferenz (HRK), Bonn, 1 December 2014
31. Podium discussion „Wohin geht die Universität? - quo vadis universitas?“ Jahrestagung des Österreichischen Wissenschaftsrats, Albertina, Vienna, 7 November 2014
32. *Nurturing Strategic Partnerships at FAU*, Vortrag beim DAAD/ CAPES Workshop on Strategic Partnerships, Brasilia, 18 September 2014
33. *Die Wissensregion als Fokus der Strategieentwicklung der FAU. Die Universität als Motor der Metropolregion*, Workshop of the Friedrich-Ebert-Stiftung *Wissenschaftsregionen: Regional verankert, global sichtbar*, Berlin, 13 October 2014
34. *Universités: vers les partenariats stratégiques cohérents?* Key note presentation „Comment mobiliser les ressources autour d’un projet stratégique“ at Colloque de l’ Association nationale recherche technologie et de FutuRIS sur les universités, Paris, 24 September 2014
35. *Dual Career Service im Spannungsfeld zwischen Individualberatung und Hochschulentwicklung*. Introductory presentation at Dual Career Netzwerk Deutschland, Nürnberg, 15 May 2014
36. *Internationalisierung an Universitäten: Routine oder Herausforderung?* Rotary Club Nürnberg, 24 February 2014
37. *Grenzen der Evaluation*, (On the Limits of Evaluation), Presentation at plenary session of the Swiss Science and Innovation Council, Bern, 23 April 2013
38. *Von neuer Macht und Ohnmacht an unseren Universitäten*, Internationale Tagung des Konstanzer Wissenschaftsforums, Berlin-Brandenburgische Akademie der Wissenschaften, Berlin, 1 March 2013
39. *Dual Careers im Spannungsfeld zwischen Rekrutierung von SpitzenwissenschaftlerInnen und Gleichstellung*, Dual Career Workshop, Universität Konstanz, 8 Oktober 2012
40. *Approaches to Institutional Diversity and Differentiation: Zooming in on a Moving Target*. Presentation for the European Higher Education Researchers' Conference, Bucharest, 17 October 2011

41. *Do we face a new landscape of Higher Education in the Future?* Presentation at the Conference "Higher Education Shaping Individuals and Society" of the Swedish National Agency for Higher Education, Malmö, 15 March 2011
42. *Institutional Diversity in European Higher Education: Challenges for Policymakers and Heads of Institutions.* Plenary Presentation at the EUA Annual Conference, Palermo, 22 October 2010
43. *Of Crumbling Ivory Towers and Rising Knowledge Hubs - Opportunities and Limits of University Engagement in a Globalised World.* Keynote presentation at the Centennial Celebration of NTNU (Norwegian University of Science and Technology), Trondheim, 15 September 2010
44. *Weiterbildung Quo Vadis,* Podium discussion at the KFH Workshop on "Weiterbildung an Hochschulen – Wie wird Theorie für die Praxis wirksam gemacht?, Luzern, 26 January 2010
45. *How have the Bologna Reforms changed European Higher Education and promoted Student Centered Learning,* Plenary presentation at the Annual Conference of the American Association of Colleges and Universities (AAC&U), Washington, 21 January 2010
46. *Institutional Diversity in European Higher Education between Multiple Approaches and Complex Realities,* EUA Council Meeting, Giessen, 8 October 2009
47. *Kooperation zwischen Hochschulen in der Schweiz: Rahmenbedingungen, Erfolgsfaktoren, Hindernisse.* Presentation at the Plenary Session of the Swiss Science and Technology Council (SWTR), Bern, 10 September 2009
48. *Kooperation zwischen Hochschulen in der Schweiz.* Presentation at the Council Meeting of the Swiss Science and Technology Council (SWTR), Bern, 14 May 2009
49. *Bologna: From Vision to Reality,* Presentation for the LASPAU (Academic and Professional Programs for the Americas) Program on Curriculum Innovation, MIT, Cambridge, USA, 21 April 2009
50. *Speed Dating with Bologna: What is it all about?* Presentation with Prof. Tim Birtwistle at the Launch Meeting of the Tuning Project in the USA, Lumina Foundation of Education, Chicago, 6 April 2009
51. *Institutional Diversity in European Higher Education,* Plenary Presentation at the European University Association Bi-Annual Conference, Prague, 20 March 2009
52. *Zwischen öffentlichem Auftrag und privatem Nutzen: Universitäre Weiterbildung in der Schweiz,* Colloquium for Prof. Karl Weber, Bern, 16 January 2009
53. *The Beauty and the Beast: Opportunities and Success Factors of Quality Assurance at Universities.* Plenary Introduction of the Norwegian Quality Assurance Forum, Oslo, 22 September 2008
54. *The Bologna Process after 2010,* Presentation at the Plenary Podium Discussion, EAIE Conference, Antwerp, 11 September 2008
55. *Mapping Institutional Diversity in the European Higher Education Area,* CEIHE (Classification of European Institutions of Higher Education) Final Conference, Berlin, 11 July 2008
56. *The Slovak Higher Education System and its Research Capacity An EUA System Evaluation Report.* Keynote Presentation at the Conference "Sector Report on the State of Higher Education in the Slovak Republic", organised by The Ministry of Education of the Slovak Republic (ME SR), The Slovak Rectors' Conference (SRC) and The European University Association (EUA), Bratislava, 19 February 2008
57. *Current trends in the development of PhD programs.* Presentation at the National Meeting of Doctoral Supervisors in Public Health/Epidemiology, Basel, 5 February 2008
58. *Évaluation et prise de décision intégrée à l'initiative de l'établissement.* Presentation at the Colloque international « Enseignement supérieur et recherche : des évaluations à la décision », organised by the Ministère de l'Enseignement supérieur et de la Recherche and AERES (l'Agence d'évaluation de la recherche et de l'enseignement supérieur), Paris, 7 December 2007

59. *The Relation between Quality Assurance and the Modernisation of European Universities*, Seminario: Facultades y escuelas ante el desafío de la cultura de calidad, Universidad Autónoma de Madrid, 23 November 2007
60. *Looking back – looking forward : Quality Assurance and the Bologna Process*. Keynote Presentation at the 2nd European Forum for Quality Assurance, Rome, Università La Sapienza, 15 November 2007
61. *La formation continue aux universités suisses : résultats d’une étude du SER*. Keynote Presentation at Conférence-Debat on “Formation continue universitaire en Suisse: Etats des lieux et perspectives dans le contexte européen, Université de Genève, Geneva, 4 October 2007
62. *Triple Helix Revisited: Developing Knowledge Regions in Europe*. Presentation for the EUA Institutional Evaluation Programme, Copenhagen, 30 September 2007
63. *Doktoratsausbildung an der Universität Basel: Bestandsaufnahme und Perspektiven im internationalen Kontext*. Universität Basel, 7 September 2007
64. *Triple Helix Revisited: Developing Knowledge Regions in Europe*. Presentation at the University of Cyprus, Nikosia, 4 September 2007
65. *Research Strategy Development at European Universities: Challenges and Opportunities*, Universidad de Barcelona, 6 June 2007
66. *Les nouveaux enjeux de la formation doctorale en Europe*. CUSO (Conférence des Universités Suisses Orientales) Workshop, Neuchâtel, 11 Mai 2007
67. *Governance, Financing and Quality Assurance in Higher Education in China and Switzerland: Ways Forward*. Introductory and Concluding Presentations as President of the International Search Conference on Governance, Financing and Quality Assurance in Higher Education in China and Switzerland, ETH Zürich, 18-19 April 2007
68. *Strategies for University Research: a European Comparison*. Presentation for the EUA University Convention, Lisbon, 29 March 2007
69. *Vom Europäischen zum Transatlantischen Hochschulraum?* Presentation at the Final Conference of the Bologna Competence Center of the German Rectors Conference (HRK), Bonn, 26 March 2007
70. *Universities at the Core of Knowledge Regions*. Presentation for the Institutional Leaders Forum 2007 on “The extended societal role of universities” at the University of Science and Technology, Trondheim, 22 January 2007
71. *The Rise of Knowledge Regions in Europe. Results of an EUA study*. Plenary presentation at the EUA Conference, Brno, 20 October 2006
72. *Doctoral Education in Transition: Opportunities and Challenges for Swiss Doctoral Education. And Widening Demands on Universities: Challenges for Higher Education Research*. Presentations at the CEST (Center of Science and Technology Studies) Workshop. Bern, 6 October 2006
73. *Quality of Higher Education Improvement: Trends and Challenges*. Presentation for the CIDUI 4th International Congress of University Teaching and Innovation. Barcelona, July 5th, 2006
74. *Strategies for University Research: a European Comparison*. Presentation for the IUQP 4th Annual International Conference on Advancing Research in Ireland. Dublin, May 5th, 2006
http://www.reichertconsulting.ch/downloads/Research_Strategies_Dublin.ppt
75. *Doctoral Education: The Next Focus of Higher Education Reforms*. Vortrag an der fünften schweizerischen Bologna-Tagung: Der Übergang vom Bachelor zum Master. Lausanne, March 8th, 2006
76. *The Institutional Benefits of Joint Degree Programmes*. Presentation at 150 Year Anniversary Conference “ETH Visions - Encounters with the Future. Sharing Knowledge with Global Partners.” Zürich, 18 November 2005

77. *Globalisation - how will Europe and European Universities compete?* Introductory lecture at a conference on the future of the University of Copenhagen in the global knowledge society. Copenhagen, 28 October 2005
78. *Implicaciones estratégicas para las universidades y resultados del estudio "Trends IV"*. Speech at the Eurobask Conference: El Futuro Espacio Universitario Europeo. Una Visión Desde Euskadi. Bilbao, 24 October 2005
79. *Research Strategies at European Universities: A Comparative Study of Strategy Development and Implementation at 10 Research-intensive Universities*. Presentation at the EUA Conference: "Research in European Universities: Strategies and Funding", University of Uppsala, Uppsala, 20-22 October 2005
80. *The Bologna Process: Strategic Implications*. Keynote speech at the EAIE/EUA/UAB Bologna Seminar. Barcelona, 1 July 2005
81. *Trends IV: Main Findings and Conclusions*. Keynote speech at the Danish Rectors' Conference Seminar. Copenhagen, 17 June 2005
82. *Doctoral Studies and the Synergy between Higher Education and Research*. Rapporteur of a parallel session at the Bergen Ministerial Conference. Bergen, 19 May, 2005
83. *Trends IV: Main Findings and Conclusions*. Keynote presentation at the Joint EAIR-EAIE Seminar on the European dimension of the internationalisation in Higher Education. Amsterdam, 22 April 2005
84. *Progress towards the European Higher Education Area: First Results of the New Trends Report*. Keynote speech at the Fifth European Policy Seminar of the Academic Cooperation Association. Brussels, 15 April 2005
85. *The Bologna Process: European Universities on their Toes*. Speech at the Conference on Graduate Education and American Competitiveness. Washington D.C., 9 March 2005
86. *Der Bologna Prozess: Bedeutung für institutionelle Entwicklung und Kommunikation*. Präsentation an der Jahrestagung der Deutschen Hochschulpressestellen. Vienna, 22 September 2004
87. *The Bologna Process: what does it really mean for the universities?* Presentation for the 16th EAIE Annual Conference 2004. Torino, 16 September 2004
88. *Warum braucht eine internationale Universität eine Strategie zur Internationalisierung?* Inputreferat für die Eröffnungssitzung der Kommission Internationale Beziehungen der Universität Zürich. Zurich, 22 April 2004
89. *Strategic Implications - a Perspective from Mainland Europe*. Keynote Presentation at the Symposium on "The strategic implications of the Bologna Process for British Higher Education", organised by the European Association of International Education and Leeds Metropolitan University. Leeds, 30 January 2004
90. *Progress toward the European Higher Education Area: Results from the Trends III Study*. Presentation with C. Tauch at the European University Convention, Graz, March 2003

Publications

(in reverse chronological order)

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